

jean-pierre.michel@unige.ch



Enlarging the perspective of « Mental Health »

Facing the reality of mental health disorders

Addressing mental health needs among front-line healthcare workers

Before ending: Creating and sustaining a positive daily work environment



National Plan for Health Workforce Well-Being V J Dzau et al The National Academies Press. https://doi. org/10.17226/26744.

Psychological stressors

- Work-life inbalance
- Fear of being infected
- Isolation/stigmatisation
- Lack of social support
- Feeling obliged to work
- Extenuating working conditions & (...)

Altered Health Workers outcomes: poor mental health

Organizational stressors

- Increased job demand, irregular shifts
- Role conflicts / role shiftings
- Low wages
- Workplace harassment
- Unclear workplace policy
- Poor human and resource management

Decreased health care performances

Environmental stressors

- No virus free physical environment
- Frequent human interactions
- Exposure to infected patients/animals
- Inadequate personal protective equipment
- (...)

WOODS EH et al J Occupational and Environmental M <u>65(5):p 419-427, May 2023.</u>



Enlarging the perspective of « Mental Health »

Facing the reality of mental health disorders

Addressing mental health needs among front-line healthcare workers

Before ending: Creating and sustaining a positive daily work environment

Mental health problems, <u>before</u> the COVID-19 pandemic

Around 84 million people were affected in the EU (one in six people), at a cost of EUR 600 billion or more than 4% of GDP, with significant regional, social, gender and age inequalities Health at a Glance: Europe 2018

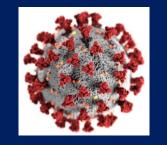
At the workplace,

27% of EU workers have reported experiencing work-related stress, depression, or anxiety during the previous twelve months, which increases the chances of absenteeism with serious impact on workers' lives and business organization Health at a Glance: Europe 2018

Psychological stressors

- Work-life inbalance
- Fear of being infected
- Isolation/stigmatisation
- Lack of social support
- Feeling obliged to work
- Extenuating working conditions & (...)

Altered Health Workers outcomes: poor mental health



Organizational stressors

- Increased job demand, irregular shifts
- Role conflicts / role shiftings
- Low wages
- Workplace harassment
- Unclear workplace policy
- Poor human and resource management

Decreased health care performances

Environmental stressors

- No virus free physical environment
- Frequent human interactions
- Exposure to infected patients/animals
- Inadequate personal protective equipment

WOODS EH et al J Occupational and Environmental M 65(5):p 419-427, May 2023.

Lack of care of the population and lack of health care workers during the COVID pandemic

Months of resource triage, economic torpor, and social distancing

Damage resulting from

Postponed treatment of healththePoor management of chronic conditionsIDisruptions to diet, exercise, and drug regimensAggPostponement of screeningPostponement of other preventative health measures

Increased anxiety of the whole population and health care workers

Aggravation of preexisting mental health

Guerrini CJ et al J Occupational Health 2020 DOI: 10.1002/1348-9585.12169

HCWs experienced uncertainty

Own safety Safety of the loved ones Co-workers deaths Working too many hours Worrying about their home supplies





Lack of information regarding infection risk Prevention and effective treatment pathways Personal protective equipment availability Rapidly changing guidelines and protocols

Burn Out of Health workers

USA 2017-19

Burn out is the

result of prolonged, unresolvable stress at work and

is fundamentally caused by a chronic mismatch between the demands of the job and the resources of the worker

Michele A. Steffey et al Front. Vet. Sci. 10:1184525. doi: 10.3389/fvets.2023.1184525

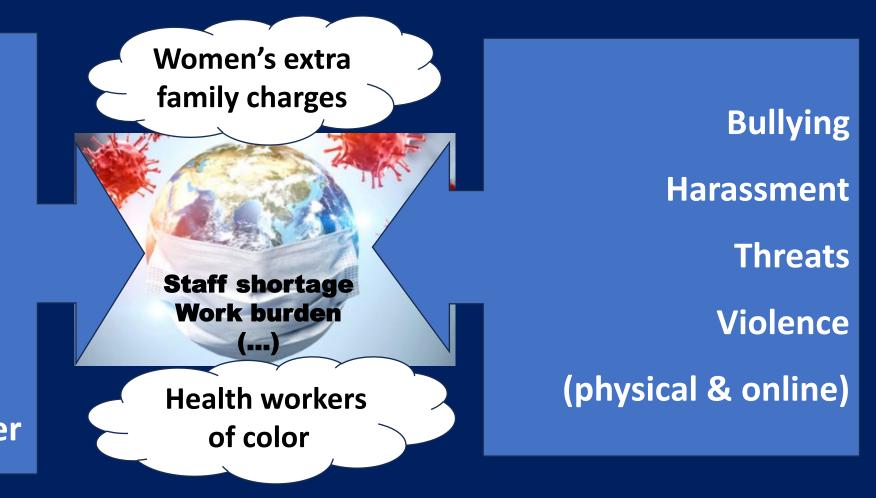
50%
54%
56%
60%
61-75%

4, 6 Billion/year

Jones Hospital Pharmacy 2017; 52: 742–51 National Academies Press. <u>https://doi.org/10.17226/25521</u> Volk JO et al J Am Vet Med Assoc. (2020) 256:1237–44

Results of high demand and low control

Physical fatigue Compassional fatigue Emotional exhaustion Isolation **Moral distress Traumatic stress disorder**



National Plan for Health Workforce Well-Being VJ Dzau et al The National Academies Press. https://doi.org/10.17226/26744.

Mental health of HCWS during COVID

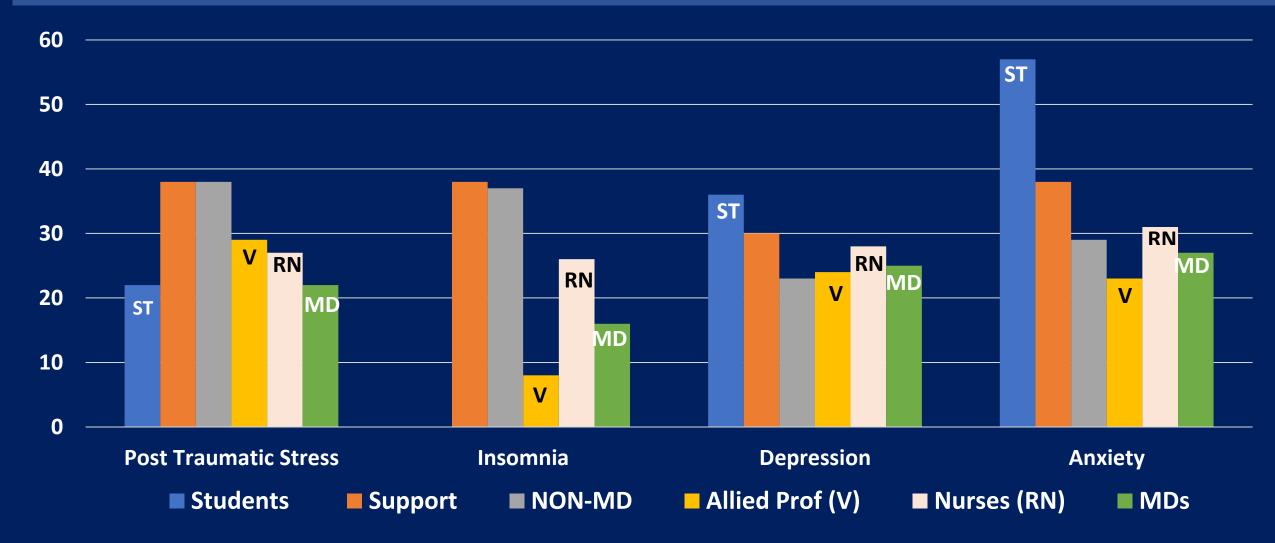
44 meta-analyses from 1'298 individual studies were included in the final analysis, encompassing the prevalence of 16 mental health symptoms

Low overall wellbeing	42.6% to 58.9%
Combined psychological symptoms	34.0% to 39.3%
Stress	29.1% to 66.6%
Insomnia or sleep disturbances	23.1% to 64.3%
Psychological distress	16.9% to 57.5%
Anxiety symptoms	15.9% to 71.9%
Depressive symptoms	12.8% to 65.5%
Post-traumatic stress	7.7% to 49.0%
Suicidal thoughts/ideation	5.8% to 6.9%

Dragioti e et al International Journal of Nursing Studies 131 (2022) 104272

Mental health of HCWS during COVID

The meta-analysis included 401 studies, representing 458,754 participants across 58 countries.



Brian En Chyi Lee et al Journal of Affective Disorders 330 (2023) 329–45

Consequences of Burn Out in USA

(2017-19)

- Veterinary
- Mds
- Nurses
- Pharmacists
- Residents

54% 56% 60% 61-75%

50%

4, 6 Billion/year

Jones Hospital Pharmacy 2017; 52: 742–51 National Academies Press. <u>https://doi.org/10.17226/25521</u> Volk JO et al J Am Vet Med Assoc. (2020) 256:1237–44

Willing to leave up the profession (2021-2023)



- Mds 20% 40 % Nurses 40%
- Veterinary igodol

Employees of public health department 20% did it 50% would like to do the same

Abbasi J JAMA 2022; 327: 1435-7. https://doi.org/10.1001/jama.2022.5074. Bain B et al Am Vet Med Assoc Schaumbg IL (2021)



Enlarging the perspective of « Mental Health »

Facing the reality of mental health disorders

Addressing mental health needs among front-line healthcare workers

Before ending: Creating and sustaining a positive daily work environment

EU Commission Principles

All EU Citizens

Health care professionals

To have access to adequate and effective prevention
To have access to high quality and affordable

healthcare and treatment

3) To be able to reintegrate society after recovery

https://www.europarl.europa.eu/doceo/document/TA-9-2022-0279_EN.html.

Addressing Mental Health (MH) needs

For the critical front-line workers

- 1) Distinguish psychiatric illness from normative distress by a psychiatrist or a trained physician
- 2) Assure supportive care interventions
- **3) Provide resources for normative distress**

These interventions may include:

psychological first aid (PFA) individual or group counseling broadening the pool of front-line workers, and buddy systems

Traci N Adams et al , Chest 2023

Support mental health and reduce stigma

Asssure availability accessibility & confidentiality of **Mental Health** services

Encourage access to Mental Health resources for all health care professionals / learners

Reduce all stigma and barriers to disclose Mental Health issues

Ban punitive or unecessary actions against Health care professionals seeking for Mental Health services

National Plan for Health Workforce Well-Being VJDzau et al The National Academies Press. https://doi.org/10.17226/26744.

Gaps between HCWs' self-identified concerns and offered support

Direct psychological support is <u>only one element</u> the mental health support of health care professional



Literature reviews on mental health impacts of pandemics have concluded that social and practical support

are important mechanisms for alleviating psychological distress and

may be preferred to professional psychological support

provision of food, flexibility around work, clear communications, being consulted regarding their need

Robins-Browne K et al. BMJ Open 2022;12:e061317. doi:10.1136/bmjopen-2022-061317



Enlarging the perspective of « Mental Health »

Facing the reality of mental health disorders

Addressing mental health needs among front-line healthcare workers

Before ending: Creating and sustaining a positive daily work environment

Create and sustain a positive work and learning environment

- Recognize all the members of the workforce

- Establish an equity, just and trust work climate

- Reduce turn over and favour retention of the health workers

Address compliance, polic

barriers for daily work

Decrease time of documentation Focus on patients quality of ca Ease work-life integration Institutions must plan for a future crisis

Engage effective and riendly technology tools

Favour interdisciplinary communication Improve provider-patient communication and care

Institutionalize well-being as a long term value

Prioritize well-being as a core value for health workers Create an accessible Mental Health path to support workers

National Plan for Health Workforce Well-Being VJ Dzau et al The National Academies Press. https://doi.org/10.17226/26744.



Enlarging the perspective of « Mental Health »

Facing the reality of mental health disorders

Addressing mental health needs among front-line healthcare workers

Before ending: Creating and sustaining a positive daily work environment

"Knowing is not enough; we must apply Willing is not enough; we must do "

GOETHE



I do thank you for your attention